Improving enterprise resource planning results using knowledge extraction and learning

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Abstract—An Enterprise Resource Planning (ERP) system is a highly complex, large, multi-task application that is used to manage production in companies and factories. It monitors and tracks every aspect of all factory-based manufacturing processes. The integration of ERP and Business Process Management (BMP) systems facilitates information sharing between both systems. It represents one of the main challenges in the literature. Budgeting tasks represent one area in which ERP and BPM may be integrated. In this work several soft computing methods are applied to obtain a model which will help experts estimate performance. The results of the study show if the data gathered from the plant is informative enough, in order to integrate and shared it among the manufacturing and the business management software.

Keywords-Industrial applications, Manufacturing Execution Systems, Enterprise Resource Planning, Fuzzy Rule Based Systems, Applied Soft Computing

I. INTRODUCTION

Over recent years, the presence of Information Technology (IT) in industry has increased considerably. IT has been applied to different tasks such as assisting with production or on-line process management and manufacturing, which includes what are nowadays known as Enterprise Resource Planning (ERP) and Manufacturing Resource Planning (MRP) [12], [20].

Manufacturing Execution Systems (MES) are information systems that are used to manage the way in which manufacturing resources -equipment, employees and inventoriesare planned [2], [6], [19].

According to the context where it is designed, either a production control system or a manufacturing, monitoring and supervision system, the objective of the MES varies from providing the company with a research laboratory for products and processes to computer-aided systems that assist with decision-making processes related to manufacturing.

However, designing and deploying a user-friendly MES, which fulfills the above-mentioned objectives, represents a significant challenge, owing in great part to the complexity of the different production systems, plants and products in use. In this study, several soft-computing techniques are applied in order to assist with budgeting processes at a fire hoses factory.

Furthermore, the main objective of this study is to analyse the possibility of developing a computer-based assistant to detect faults and loss of competitiveness integrated in the a real production system MES. The problem is defined in the following section, while in section III the selected models are described and the results are discussed. Finally, the conclusions and future lines of work are outlined.

II. THE CASE OF STUDY

In this study, the system will be applied to a fire hoses factory in Spain that manufactures various products, such as tubes, high pressure hoses for fire safety equipment in buildings and other fire safety system products. Its production process is divided in three different areas: the preprocessing area, the fabric-manufacturing area and the injection area. In the preprocessing area, the required quantity of raw material, mainly nylon thread, is twisted in a dextrorotatory direction. Then, the fabrics are woven and the different diameter and length of hose is manufactured. Finally, the hoses are injected with rubber to obtain the final product. This study is concerned with the intermediate fabric-making area.

Figure 1 depicts the schema of the local fire hoses factory where the production system is totally supervised and monitored. Each machine includes its own control system based on Programmable Logic Controllers (PLC). There are up to 58 machines, each producing a range of different products. There are also several operator panels connected to an ethernet network and a Data Acquisition System (DAQ) which collects various process signals, such as meters manufactured and operating times, among others. The operators can control and operate the programmed machines to manufacture the product. Finally, the monitoring and supervising computers are connected to this network to request information from the operator panel and DAQs. This is known as the Manufacturing Control System (MCS). On November 2008, the company started to store available data in a data-base management system to broaden the capacity



Figure 1. Schematic diagram of the MES installed in the fire hoses factory. The DAQs and operator panels connected through the field network constitute the MCS.

of its staff to plan production processes in the factory, and a certain amount of historical data is considered in this study.

The MES has to be integrated into this scenario where production dynamics should firstly be determined. For this purpose, it is necessary to define the manufacturing conditions in the current operational stage, in the form of the data that may be gathered from the MCS network. Once the manufacturing dynamics data have been gathered, a model of the present production operation may be obtained [5]. In other words, the relevant variables for measurement and storage need to be determined.

A. The expected objectives

The main objective of this study is to analyse the possibility of detecting loss of competitiveness in the production system, and to set up a computer-based assistant to help experts at the factory. The case of study is la real world factory in Spain. Therefore, rather than storing all the data from the MCS, only the signals that were sufficiently informative of the process evolution were considered necessary [3]. As this represents a virtually costless task, the factory representative and the research group agreed to present a prototype for a simpler task and depending on its outcome the factory would invest in the system.

The computer-based system assists the staff in budgeting a manufactured product. When a client orders a product, staff provide the system with data on the product, the client and the machine that will manufacture it. The outcome of the system is the estimated performance in terms of meters manufactured and operating times. This is as yet not automated within the MCS, so before assigning a machine chain the employee must analyse several plots and reports. Thus, the challenge was to analise the available data from a real production process in order to evaluate the possibility of developing a model to automatically assist the staff in establishing the performance level for a tuple <product, client, machine >. A data set of 2848 examples was collected from the factory last year production data and including the available historical records of 11 input variables such as product and machine identification, meters manufactured and operating times among others. The output of the data set was a variable indicating whether the performance was high, medium or low according to meters manufactured and operating times.

III. GENERATING THE MODELS FOR COMPUTER-AIDED DECISION MAKING

Several tasks were carried out once the data set was defined. Firstly, the data set had to be analysed and preprocessed, in order to determine whether there were any dependent variables. It was also analysed to decide whether it was necessary to normalise and partition the data. KEEL software was used [1] in all the experimental and modelling stages.

A. Soft Computing tools and algorithms used

KEEL stands for Knowledge Extraction based on Evolutionary Learning. KEEL software is a research and educational tool for modelling data mining problems which implements more than one hundred algorithms, including classification, regression, clustering, etc. Moreover, it includes data preprocessing and post-processing algorithms, statistical tests and reporting facilities. Finally, it has a module for data set analysis and formatting, which was used for the first task in this experiment.

As the model would be used as an IT support tool, it was thought desirable to obtain a white box model, such as Fuzzy Rule-Based Systems or Decision Trees. Several different techniques proved able to manage these type of available data. Different techniques compared the results and the viability of the models. The statistical methods included Quadratic Discriminant Analysis (QDA) [13], the Multinomial Logistic regression model with a ridge estimator (LOG) [4], the Kernel Classifier (KC with 0.01 and 0.05 sigma values) [13], and the K-nearest neighbour (KNN with 1 and 3 K values) [8]. The fuzzy rule-based methods included the Fuzzy Adaboost rule learning method (ADA) [11], the Fuzzy GA-P algorithm (FGAP) [16] and the Ishibuchi Hybrid Fuzzy GBML (HFG) [10]. Finally, the decision tree and decision tree rule-based methods were the well-known C4.5 [14] and C4.5 rule-based methods. (C45R) [15].

In the QDA algorithm, the cost of classifying an example X with class k is calculated through Eq. 1, where π_k is

the unconditional prior class k probability estimated from the weighted sample, and μ_k and Σ_k are the population mean vector and covariance matrix for the k class. Hence, an example X is assigned with the minimum cost class as stated in Eq. 2.

$$d_k(X) = (X - \mu_k)^T \Sigma_k^{-1} (X - \mu_k) + \ln |\Sigma_k| - 2 \ln \pi_k$$
(1)

$$d_{\hat{k}}(X) = \min_{1 \le k \le K} d_k(X) \tag{2}$$

The LOG algorithm is based on the standard logistic regression. The probability that the class k correctly classifies the example $X = \{X_1, ..., X_p\}$ is calculated following Eq. 3, where the parameter $\beta = \{\beta_1, ..., \beta_p\}$ is estimated, i.e., with the maximum likelihood estimation obtained by maximising Eq. 4. Then, example X is classified in the class with the higher probability.

$$p(k|X) = \frac{\exp(\sum_{j=1}^{p} \beta_j X_j)}{1 + \exp(\sum_{j=1}^{K} \beta_j X_j)}$$
(3)

$$l(\beta) = \sum_{k} [k \log p(k|X) + \neg k \log\{1 - p(k|X)\}]$$
(4)

The Kernel method is a classifier that uses the Bayes rule using a "non-parametric estimation of the density functions through a Gaussian kernel function" as stated in [9]. Tuning is performed in the KEEL software covariance matrix by means of an ad-hoc method. On the other hand, the Knearest neighbour method classifies the example X with the majority class in the K examples of the data set with a shorter distance to X. Note that the use of the KNN implies that a metric is defined in the space to measure the distance between examples.

The Fuzzy Adaboost method is based on boosting N weak fuzzy classifiers (that is, N unreliable fuzzy classifiers are weighted according to their reliability) so that the whole outperforms each of the individual classifiers. Moreover, each example in the training data set is also weighted and tuned in relation to the evolution of the whole classifier.

The GAP is a Fuzzy Rule-Based Classifier learned with the Genetic Programming principles but using the Simulated Annealing algorithm to mutate and to evolve both the structure of the classifier and the parameters. At each iteration, the whole Fuzzy Rule set will evolve.

The Ishibushi Hybrid Fuzzy Genetic Based Machine Learning method represents a Pittsburgh style genetic learning process which is hybridized with the Michigan style evolution schema: after generating the $(N_{pop}-1)$ new Fuzzy Rule sets, a Michigan style evolutionary scheme is applied to each of the rules for all the individuals. Recall that each individual is a complete Fuzzy Rule set.

Finally, the C4.5 algorithm is a well-known decision-tree method based on information entropy and information gain.

A node in the decision tree is supposed to discriminate between examples of a certain class based on a feature value. At each node, the feature that produces the higher normalised information gain is then chosen. In the case of C4.5R, the decision tree is presented as rules, where each node in the path from the root to a leaf is considered an antecedent of the rule. These rules are then filtered to eliminate redundant or equivalent rules.

B. The experimentation and results

The data collected from the MES real data gathered during last year was analysed and it was found that several examples corresponded to erroneous samples, which were discarded. Finally, the data set included 2350 examples corresponding to 34 machines.

Several relationships were found, such as between the meters ordered and the meters manufactured. In the end, the data set included information on the product, the machine, the meters to produce and the operating times. The output variable was the class of the performance level, which could be *Low*, *Medium* or *High*.

The second task involved the modelling step, which is responsible for training the different algorithms and performing the statistical tests. The nine methods described in the previous Sub-Section were used to obtain a classifier. An interpretable model was desired, such as those obtained from decision trees or Fuzzy Rule Based Systems, so the staff would gain confidence in the model. Most of the different techniques are capable of generating interpretable models. In spite of the interpretability, some black box models are used for comparing and validating the results.

Two series of experiments were designed. The first experiment generated two classifiers: the first one discriminates the Low and the not Low (\neg Low) classes, while the second model, which is run when a \neg Low example is found, differentiates the Medium and the High classes.

As a result of the first experiment, two different data sets were generated: one contained the examples classified as class Low or \neg Low, and another one contained only the \neg Low examples classified by the corresponding class Medium or High. The second experiment made use of all 2350 examples in the data set to generate a 3-class classifier.

Finally, in both cases, as the number of examples was so small, the 10-fold cross-validation schema was selected and performed in a KEEL environment.

The results from the first experiment are presented in Table I, Figure 2 and Figure 3. As it can be seen, all the methods performed in a similar manner, except for the K-nearest neighbours, the C4.5 and the Rule Based C4.5. In all cases, the boxplots are calculated using the percentage of correctly classified examples.

In view of the results and considering the standard deviation of the FGAP and the HFG algorithms, it could be said that these two methods could improve their performance by

	{Low, ¬Low}			{Medium, High}		
	GCE	SGCE	CC	GCE	SGCE	CC
C4.5	0.3094	0.0146	0.6906	0.2026	0.0263	0.7974
C4.5R	0.3026	0.0320	0.6974	0.2923	0.0468	0.7077
KC01	0.3102	0.0162	0.6898	0.2325	0.0260	0.7675
KC05	0.5728	0.0286	0.4272	0.2209	0.0302	0.7791
KNN1	0.5728	0.0286	0.4272	0.5064	0.0260	0.4936
KNN3	0.5332	0.0376	0.4668	0.3319	0.0533	0.6681
LOG	0.3157	0.0112	0.6843	0.4454	0.0305	0.5546
QDA	0.3200	0.0163	0.6800	0.3100	0.0443	0.6900
FGAP	0.2864	0.0208	0.7136	0.2544	0.0343	0.7456
ADA	0.3111	0.0232	0.6889	0.2221	0.0211	0.7779
HFG	0.2923	0.0182	0.7077	0.2398	0.0413	0.7602

Table I

MEAN RESULTS OF THE CLASSIFIERS FOR THE {LOW, ¬LOW} {MEDIUM, HIGH} EXPERIMENTS. GCE, SGCE AND CC STAND FOR GLOBAL CLASSIFICATION ERROR, STANDARD DEVIATION OF THE GCE AND THE PERCENTAGE OF CORRECTLY CLASSIFIED EXAMPLES.



Figure 2. Boxplot of the classifiers results for the {Low, \neg Low} experiments.

means of a better definition of their parameters (population and sub-population sizes, number of islands, etc.) and a higher number of generations. It is worth mentioning that there is no statistical justification for choosing one method as the best one.

The performance of all the methods differs in the second experiment (please, refer to Table II). A higher variability in the performance of the different methods was observed, except in the Quadratic Discriminant Analysis. Moreover, a much poorer performance for all methods was obtained, in some cases upt to the 30% of classification error. This lack of performance could be due to the kind of features involved in



Figure 3. Boxplot of the classifiers results for the {Medium, High} experiments.

	GCE	SGCE	CC
C4.5	0.3932	0.0238	0.6068
C4.5R	0.5145	0.0283	0.4855
KC01	0.3974	0.0304	0.6026
KC05	0.6404	0.0189	0.3596
KNN1	0.6404	0.0189	0.3596
KNN3	0.6179	0.0233	0.3821
LOG	0.5715	0.0280	0.4285
QDA	0.4655	0.0317	0.5345
FGAP	0.4511	0.0414	0.5489
ADA	0.3953	0.0277	0.6047
HFG	0.5940	0.0410	0.4060

Table II MEAN RESULTS FOR THE {LOW, MEDIUM, HIGH} CLASSIFIER EXPERIMENT. GCE, SGCE AND CC STAND FOR GLOBAL CLASSIFICATION ERROR, STANDARD DEVIATION OF THE GCE AND THE PERCENTAGE OF CORRECTLY CLASSIFIED EXAMPLES.



Figure 4. Boxplot of the classifiers results for the {Low,Medium, High} experiments.

the modelling; several of them being integer valued features with an unknown upper limit. As an example, the number of units to be produced is to a great extent dependent on the machine, as each machine has a maximum production rate. But this data was not available at the time of the experiment, so it was not possible to normalize those variables which, in turn, let to a poorer performance of the classifiers.

A main conclusion may be drawn from this experiment: the data set should be more informative and representative of the problem, if better models are to be generated.

The company should rely on an in-depth analysis of available data and measurements, but it is also necessary to study the relationships between the variables, i.e. using Cooperative Maximum Likelihood Hebbian Learning (CMLHL) [7] as shown in [18], [17]. The results illustrate the way in which the research team may help the company to design their MES.

IV. CONCLUSION

In this study different machine learning methods have been tested to improve a MES for a computer assisted budgeting problem. A MES development to improve its capacity and link up with other business management applications has also been tested. It was shown that the data gathered from a MCS must be carefully chosen and the amount of data should be representative and informative of the real process. This study shows that the gathered data was not informative enough and a better data harvesting should be faced. Moreover, efficiency and performance indexes should be defined so the relationships between the features can be detected.

From the conclusions of this study some future work arises. Firstly, it would be interesting to model the relationships between operators, machines, products and the overall performance of the plant, so the production rates can be modelled. The more knowledge that is extracted from the data, the better the expected results. Consequently, a full analysis of the data through the use of well-known techniques would contribute to more reliable MES design and engineering.

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